

NEW ALTERNATIVES FOR CHILDREN



Sesame Workshop/Ryan Heffernan



NAC KIDS CAN ANNUAL REPORT 2016
CELEBRATING 35 YEARS

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IN MEMORY

THIS ANNUAL REPORT IS DEDICATED
TO THE MEMORY OF LONG-TIME
AND BELOVED BOARD MEMBER
AND TREASURER **PETER R. HAJE**

Peter served on the Board for 22 years and was one of NAC's biggest champions and advocates. His generosity, friendship, and unwavering commitment to the agency and the children and families we serve was unsurpassed. He was an integral part of the NAC family and will be greatly missed.

CELEBRATING 35 YEARS AND COUNTING...



We are constantly in awe at just how far we've come here at New Alternatives for Children. From a tiny upstart in 1982 to a flourishing organization with more than 300 staff with two offices, a healthcare center, and a mobile medical clinic, today we help close to 1,700 medically complex children and their families every year. Getting here was by no means certain – fighting to provide the best care possible for the most vulnerable and neglected children in New York City has been an uphill climb. And it would have been impossible without such a caring, talented staff and so many dedicated supporters.

Now, on the eve of our 35th anniversary, we're equipped more than ever to ensure that every at-risk, medically complex child grows up with the care, support and safety he or she deserves.

Why? Because we treat every child who comes through our doors like they're our own. Most of NAC's children growing up in poverty don't begin life with big dreams, but we know that living with a nurturing family of their own and the right care and support, they can grow up to do absolutely anything. We have so many stories of hope, and you will read some of them in this report.

This past year we added several new programs and a number of smaller ones – all to ensure that NAC kids and families are getting the support and help they need. We also achieved a major milestone with the opening of our Vivian & Roger Farah Comprehensive Healthcare Center, a brand new floor in our Manhattan office that integrates our medical and mental health clinics. Not only does this bolster our ability to serve more children and offer more services, the state-of-the art facility means we can provide them with the very best care available.

The world may seem more uncertain than ever, but here in our own backyard, we can't afford to let down the children who need our help the most. Thank you for standing with us as donors, volunteers, friends, and advocates. We've seen just how much can be accomplished in our first 35 years. We can't wait to see what is possible for our next 35 years and counting.

Sincerely,

Robert L. Friedman
Board President

Arlene Goldsmith, LCSW, PhD
Executive Director

OUR MISSION

NEW ALTERNATIVES FOR CHILDREN (NAC) WAS FOUNDED ON THE BELIEF THAT **ALL CHILDREN** HAVE THE RIGHT TO BE NURTURED WITHIN A **SAFE AND PERMANENT FAMILY**.

NAC's mission is to provide innovative high quality services in support of birth, foster, and adoptive families caring primarily for medically complex children, which includes children with severe physical disabilities, emotional and behavioral challenges, and developmental disabilities. NAC's services enable children to remain in or to be returned to their families whenever possible or to be adopted by loving families. Working with children whose birth families live in poverty, NAC's continuum of services ensures that children's physical, social, educational, recreational, medical, and mental healthcare needs are met.

By supporting families NAC prevents lengthy stays in foster care, hospitals, or other institutions. NAC builds on family strengths, provides opportunities, and assists all family members in reaching for and achieving their potential.



OPENING DOORS TO CHILDREN WITH SPECIAL HEALTHCARE NEEDS

52

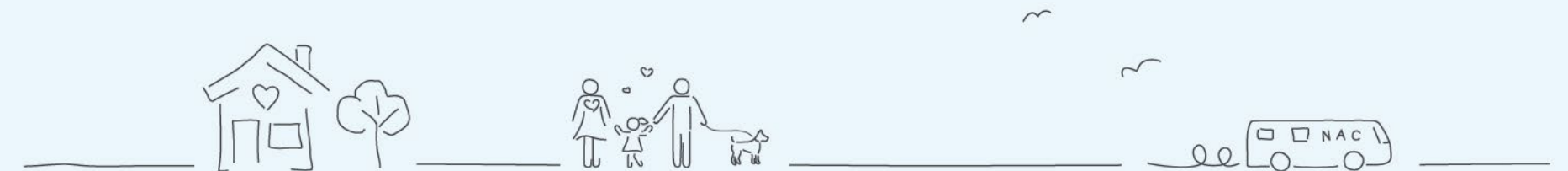
PROGRAMS
AND SERVICES

1,656

CHILDREN
SERVED

3,787

TOTAL FAMILY
MEMBERS SUPPORTED



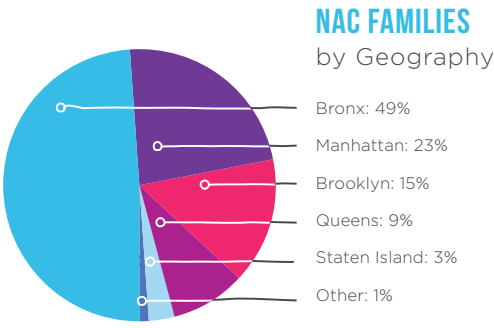
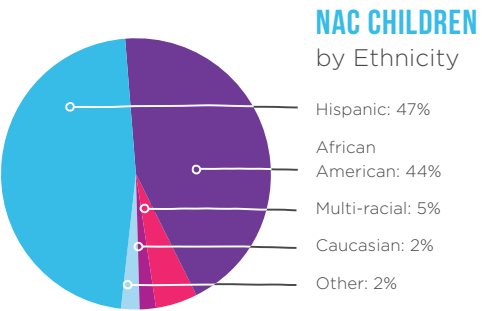
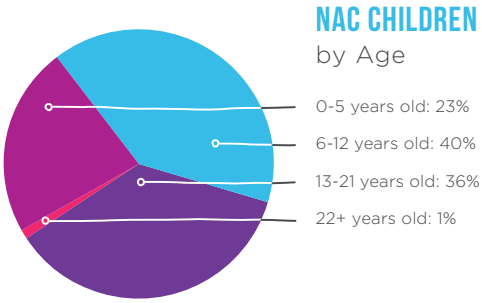
WHO WE SERVE

NAC SERVES NEW YORK CITY’S MOST VULNERABLE CHILDREN – THOSE WHO HAVE A PROFOUND DISABILITY OR CHRONIC ILLNESS, HAVE EXPERIENCED OR ARE AT RISK OF ABUSE AND NEGLECT, AND WHO LIVE IN POVERTY.

Families who come to NAC for help face enormous challenges: intergenerational poverty, traumatic histories, mental illness, domestic violence, and homelessness, all while trying to care for a child, or many children, with serious medical and/or mental health needs. We confront the great challenges that our families face with comprehensive support and services, providing families with hope and stability, and children with an alternative to a life of institutionalization and public dependence.

Diagnoses of NAC children include:

- autism
 - cerebral palsy
 - spina bifida
 - muscular dystrophy
 - traumatic brain injury
 - heart disease
 - diabetes
- asthma
 - sickle cell anemia
 - cancer
 - Down syndrome
 - severe burn injuries
 - HIV/AIDS
 - developmental disabilities
- brittle bone disease
 - renal failure
 - kidney disease
 - blood and genetic disorders
 - shaken baby syndrome
 - and many more*



“ I DON’T KNOW WHAT I WOULD DO WITHOUT NAC. I USED TO CARRY MY DAUGHTER UP 4 FLIGHTS OF STAIRS TO OUR APARTMENT, THEN NAC HELPED US TO MOVE INTO AN ELEVATOR BUILDING. NAC CAN NEVER GO AWAY. ”

– NAC mom

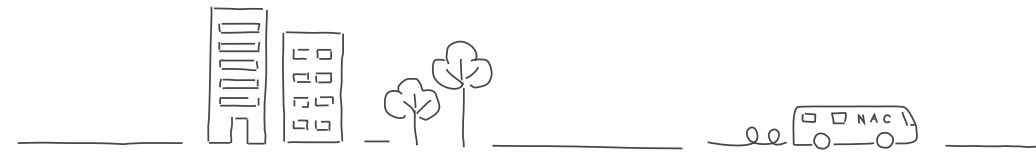
NAC IS EXPANDING...

NAC'S **AWARD-WINNING PROGRAMS** SAVE LIVES, ARE **COST EFFECTIVE**, FACILITATE TIMELY REUNIFICATIONS AND ADOPTIONS, AND HELP **PREVENT** MEDICALLY COMPLEX CHILDREN AND FAMILIES FROM ENTERING OR RETURNING TO THE CHILD WELFARE SYSTEM.

2016 WAS A BUSY YEAR FOR NAC. WE'VE EXPANDED OR ADDED SEVERAL NEW PROGRAMS IN ORDER TO PROVIDE THE VERY BEST AND MOST COMPREHENSIVE CARE POSSIBLE FOR THE MOST VULNERABLE CHILDREN IN NEW YORK CITY.

VIVIAN & ROGER FARAH COMPREHENSIVE HEALTHCARE CENTER

After two years of construction, our new state-of-the-art Comprehensive Healthcare Center at 37 West 26th Street in Manhattan opened in late 2016. Named after Vivian and Roger Farah, whose generous support enabled us to complete construction, our new Center will reach 1,000+ children and families annually. NAC is one of only a few child welfare agencies to fully integrate medical, mental health, and a continuum of social services under one roof. This means better coordination of healthcare and significant improvements in the health and well-being of vulnerable children and families. New health programs that we have added as a result of our expansion include: the **Autism Spectrum Disorder Program**, **Music Therapy**, and **Mindfulness Program**.



PATRICIA S. LEVINSON NURSING CENTER

Thanks to a generous bequest from the Patricia S. Levinson estate, NAC established the Patricia S. Levinson Nursing Center. NAC Nurses work together with our Social Workers to form the hub of care for our children and families. Patricia Levinson, who was a founding Board Member, understood that the care nurses provide every day to NAC children is vital to their overall well-being and stability. That is why our Nursing Center, dedicated in Pat's memory, is helping to advance the skills and quality of our Nursing team. NAC Nurses make frequent home visits to ensure that our children are safe and that all of their medical needs are met in the home. They also help to coordinate care/ services, accompany the family to specialist appointments and hospital visits, and provide health education to the family and child on topics such as medication administration, care of a tracheostomy, or use of feeding tubes, catheters, nebulizers, and other special medical equipment. By helping to support nurse retention, education and training, Pat's legacy is helping to not only save lives but enable NAC children to thrive well into the future.



OUR NEW MOBILE MEDICAL CLINIC: BRINGING MEDICAL SERVICES TO COMMUNITIES WHO NEED IT MOST

Our comprehensive programs and services reach all 5 boroughs of New York City. And now our new Mobile Medical Clinic is bringing top-notch pediatric health care right to where NAC children and families live. Thanks to a grant received from the New York State Department of Health, NAC purchased a 39 ft mobile medical bus, complete with two medical exam rooms, a nurses' station, waiting area, and vertical lift for wheelchairs. Our new Mobile Medical Clinic can be seen driving around Brooklyn, the Bronx, and Manhattan, providing access to quality pediatric and preventive healthcare for children with chronic and complex medical conditions in the community and close to their homes.

MORE COMPREHENSIVE SUPPORT WITH THE CHILDREN'S HEALTH HOME

NAC's Children's Health Home Program officially launched on December 1, 2016, as part of New York State's Medicaid redesign initiative. As a Children's Health Home provider, we offer comprehensive Care Management Services to children with significant medical and mental health conditions. This program reduces Medicaid costs by helping families navigate the complicated healthcare system and ensure that their children are receiving the health and social services they need to reduce health crises and significantly improve their quality of life. With NAC's 35 years of experience working exclusively with medically complex children, our Health Home Care Managers provide expert support and coordination for hundreds of children and families in need.

HELPING FOREVER FAMILIES THROUGH THE NAC FAMILY PERMANENCY CENTER FOR ADOPTIVE AND GUARDIANSHIP FAMILIES

As a leading adoption agency, NAC was awarded a grant by the New York State Office of Children and Family Services to become one of three regional permanency centers in New York City. The NAC Family Permanency Center works to significantly strengthen families by providing support services that meet the unique needs of adoptive and guardianship families. By expanding our adoption know-how to more families caring for children of all abilities, NAC is able to ensure that hundreds more children are able to live safely and securely with their forever families.



GROWING UP AT HOME, NOT THE HOSPITAL

NAC believes that every child deserves to grow up safely in a home, not a hospital bed. For 35 years, we have been providing intensive case management and family support services through our **Prevention Programs** to ensure that at-risk children with medical complexities do not enter the foster care system, are safe from abuse and neglect, and don't remain hospitalized beyond medical need. Our latest prevention program, **Healthy@Home**, is the only program in New York City which helps medically complex children living in hospitals to go home to their families for good.

PREVENTION PROGRAMS:

Preventing abuse, neglect, and long-term hospitalization of medically complex children.

- Special Medical Preventive Services
- Healthy@Home Program



NAC'S PREVENTION PROGRAMS SERVED
841 CHILDREN FROM **337 FAMILIES**
IN 2016 AND HELPED **20 CHILDREN** LEAVE
LONG-TERM INSTITUTIONAL CARE FOR GOOD,
SAVING LIVES AND TAX-PAYERS \$10 MILLION
IN HOSPITALIZATION COSTS.



MARIA & YASMEEN'S STORY

Maria just turned two – a birthday her mother Yasmeen thought she would never spend with her daughter. For the first year of Maria's life she lived in a hospital. She was born with microcephaly and a genetic condition called velocardiofacial syndrome, causing heart and kidney problems. Maria is non-ambulatory, uses a feeding tube and has a tracheostomy. At night she must be connected to a ventilator. While Maria was in the hospital, Yasmeen was caring for her older sister at home. For the young mother, Maria's medical care seemed overwhelming and she didn't think she would ever be able to care for her daughter at home. That was until NAC's **Healthy@Home Program** became involved. Our social workers and nurses helped to give Yasmeen the confidence to complete medical training on how to care for Maria; they were there to hold her hand when she picked up Maria for the first time; and to celebrate the first time she learned how to suction her daughter's tracheostomy. Over the months of support, Yasmeen was finally prepared and confident enough to take Maria home. Yasmeen describes the day she left the hospital with Maria as one of the most frightening and joyful days of her life. Luckily, Healthy@Home and NAC's entire team of specialists are still there to support Yasmeen as she meets the challenges of caring for Maria at home.

WITH A SAFE AND LOVING FOREVER FAMILY

It is often said that it takes a village to raise a child. At NAC, this is no exception. When a child cannot remain safely at home, NAC steps in with Foster Care & Adoption services tailored to meet the extraordinary needs and challenges of medically complex children. From our nurturing foster parents to our team of compassionate master's-level Social Workers, Behavior Specialists, Supervisors, Medical and Mental Health Clinicians, Education Specialists, Family Support Specialists, and B2H Health Care Integrators and Waiver Service Providers, everyone works together to ensure that children have the very best home care possible while concurrently planning for reunification or adoption. As a result, our children spend less time in foster care and virtually never age-out without a family to call their own. At NAC, we make sure that every child has a forever family.

FOSTER CARE & ADOPTION PROGRAMS:

- Special Medical Foster Care
- Treatment Family Foster Care for children with co-occurring medical and mental health conditions
- Bridges to Health (B2H)



136 CHILDREN WERE SERVED IN NAC FOSTER HOMES IN 2016, **31** OF WHOM WERE EITHER ADOPTED OR SAFELY REUNIFIED WITH THEIR BIRTH FAMILIES. ANOTHER **234 CHILDREN** WITH THE MOST SIGNIFICANT CHALLENGES IN FOSTER CARE ACHIEVED OR ARE ON THEIR WAY TO ACHIEVING PERMANENCY BECAUSE OF OUR B2H PROGRAM.

JON & JUSTIN'S STORY



Jon and Justin are brothers diagnosed with Angelman syndrome, a rare neuro-genetic disorder that occurs in one in 15,000 births. The brothers entered foster care at the ages of 14 and 8 after their birth mother was unable to meet all of their extraordinary medical needs. Both boys are non-ambulatory, non-vocal, have significant developmental delays, and experience seizures. Finding a foster family to care for them together was a challenge. That was until Roshel, a long-time foster parent at NAC, stepped up and said she would care for them. Roshel is a former home health aide and has experience caring for people with significant medical conditions. She immediately fell in love with the boys and knew it was her calling to care for them and become their forever mother. With the help and support of NAC's foster care team, B2H team, nurses, pediatrician, and educational specialists, Jon and Justin were adopted by Roshel in May 2016! The family continues to receive B2H services as well as participate in NAC's Post Legal Adoption Network (PLAN).



ENSURING CHILDREN NOT ONLY SURVIVE, BUT THRIVE

Families caring for children with extraordinary medical, developmental, and mental health issues need a safety net. With as many as 56% of children in New York State returning to Preventive Services within a year of being discharged and as many as 14% of children nationally with disabilities returning to foster care after being adopted, the smallest crisis can put a family right back where they started. That is why our services do not end when a family leaves the child welfare system. Our **Permanency and After Care Programs** work with birth, adoptive, kinship, and guardianship families to provide a continuum of care to ensure that children are able to live and thrive at home.

PERMANENCY AND AFTER CARE PROGRAMS:

Providing on-going support to keep families together.

- NAC Family Permanency Center
- Post Legal Adoption Network (PLAN)
- Kinship Caregivers Program
- Partners in Parenting (PIP)

NAC HELPED **330 CHILDREN** AVOID
CHILD WELFARE RECIDIVISM THROUGH OUR
PERMANENCY AND AFTERCARE PROGRAMS.



NO CHILD

IN NAC'S PLAN PROGRAM HAS
EXPERIENCED AN ADOPTION
DISSOLUTION, EVER.

ZERO

MEDICALLY COMPLEX CHILDREN IN
NAC AFTERCARE PROGRAMS ENTERED OR
RETURNED TO FOSTER CARE LAST YEAR.

SAVED TAX PAYERS

\$13,616,000

BY KEEPING THESE CHILDREN OUT
OF THE FOSTER CARE SYSTEM.

QUALITY HEALTH SERVICES WITH CARE & COMPASSION

The newly opened **Vivian & Roger Farah Comprehensive Healthcare Center** offers an array of innovative health services through a licensed **Article 28 Medical Clinic**, licensed **Article 31 Mental Health Clinic**, and **Mobile Medical Clinic**. The child-focused and family-friendly center provides pediatric care and care coordination for all NAC children, as well as, mental health assessment, psychotherapy, and a host of alternative interventions. We believe that quality healthcare is the key to improving the well-being and long-term stability of NAC children. That is why our healthcare team, consisting of a Developmental Behavioral Pediatrician, Pediatric Nurse Practitioners, Nurses, Psychiatrists, Psychologists, and Psychotherapists, work together to ensure that our children and families receive the best and most compassionate care possible.

THE VIVIAN & ROGER FARAH COMPREHENSIVE HEALTHCARE CENTER:

- Patricia S. Levinson Nursing Center
- Preventive & Acute Pediatric Care
- Developmental-Behavioral Screening
- Management of Chronic & Complex Conditions
- Sexual & Reproductive Health
- Psychological, Psychiatric Neurodevelopmental Assessments
- Complex Trauma Assessments
- Individual, Group & Family Psychotherapy
- Medication Management
- Autism Spectrum Disorder Program
- Henry Geldzahler Creative Arts Program
- Music Therapy
- Mindfulness Program
- Building Blocks: Nurturing Parent-Child Bonding Program
- Health Education/Health Promotion
- Mobile Medical Clinic

NAC PROVIDED **6,789** MEDICAL AND MENTAL HEALTH VISITS, CARING FOR **925** CHILDREN AND PARENTS IN 2016.



WHEN FAMILIES COME TO NAC FOR MEDICAL VISITS, THEY FEEL WELCOME, RESPECTED, AND LISTENED TO. THESE VISITS ARE ALSO OFTEN THE MOST HOLISTIC, COMPREHENSIVE HEALTH CARE ENCOUNTERS THAT THEIR CHILDREN HAVE EVER HAD.



– Dr. Alex Okun, NAC Medical Director and Complex Care, Developmental-Behavioral Pediatrician

ALL THE TOOLS NEEDED TO SUCCEED

We believe that NAC children have the potential to excel in school, graduate from college, find a job, and live independent, full lives. That is why we go the extra mile to ensure that our children have the tools and opportunity to achieve academic success. **NAC has a team of 9 master's-level Education Specialists** who advocate for children's needs and work with their teachers, schools, and parents to ensure they have the support to stay in school and graduate. Programs like **Early Literacy**, **Tutoring**, and NAC's **College Bound Program** support and encourage NAC kids to reach their potential.

EDUCATIONAL SERVICES & SUPPORT :

- School Advocacy & Support
- Early Literacy
- Tutoring
- College Bound Program
- Reach Out and Reach
- Literacy for All Book Fair

NAC'S EDUCATIONAL TEAM WORKED WITH
569 CHILDREN ADVOCATING,
SUPPORTING, TUTORING, AND ENCOURAGING
THEM TO SUCCEED ACADEMICALLY.



ASHLEY'S STORY

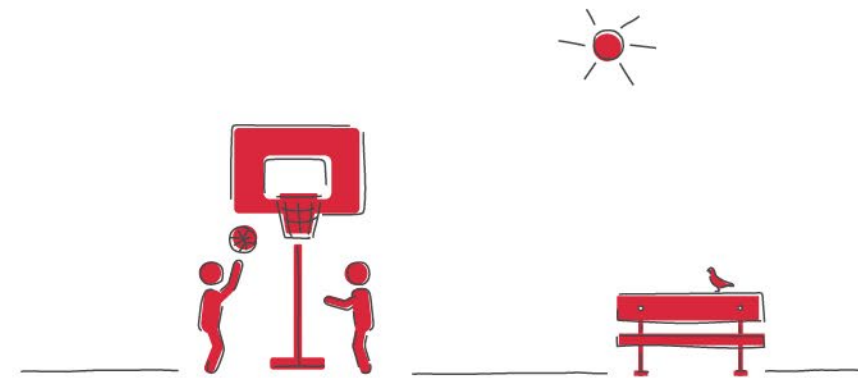
Ashley, age 18, is an inspirational young woman who always had dreams of going to college. Her determination is extraordinary especially given the adversity she has faced in her short life. At the age of two Ashley was taken away from her mother and lived with her grandmother until she passed away five years later. Ashley then lived with relatives and was eventually placed in foster care at the age of 12. Three years later, she went to live with a foster family who wanted to adopt her and still lives with this family. From her foster mother to her NAC Social Worker, Therapist and Education Specialist, Ashley has a team not only rooting for her, but also working diligently to empower her with the tools and support to succeed. NAC's Education team in particular worked with her all throughout high school, providing tutoring, SAT prep, and peer support groups. As a result she graduated from high school with distinction last year and is very proud to be the first person in her family ever accepted to college. She started Lehman College last fall. Despite the fact that only 2-9% of kids in foster care ever graduate from college, Ashley is well on her way to beating all the odds and becoming a college graduate. Is it her life-long dream to be a social worker to give back and help kids in foster care.

REAL HELP AND HOPE

Because the needs of NAC children are complex and overlapping, our services don't stop at the basics. We do everything possible to help medically complex children, their siblings, and parents succeed. Our **Youth Development Programs** help NAC teens develop social and independent living skills while providing creative means for them to communicate and express their feelings. Our **Recreation Program** provides a wealth of fun play and social activities that give NAC kids a break from hospitals and doctors for the day. **Homelessness Prevention** efforts ensure that our children grow up in safe and accessible housing instead of homeless shelters, while our **Food, Clothing, and Toy Banks** provide the essentials – and extras – that families need. All of these make the difference in giving our children the best quality of life possible.

SUPPORT SERVICES & YOUTH DEVELOPMENT:

- Mentoring Groups
- AdoptMent Group
- Alumni Group
- New Horizons for Children
- Peer Support Groups
- Social Skills Building Groups
- Preparing Youth for Adulthood Program
- Pet Assisted Therapy
- Recreational Groups & Activities
- Summer Camp Placement & Scholarships
- Homelessness Prevention Program
- Food, Clothing & Toy Banks
- Volunteer Program
- Emergency Financial Assistance
- 24 Hour Crisis Hotline



NAC KIDS GET BRAND NEW BIKES THANKS TO THE GREY GROUP

1,540

NAC KIDS
PARTICIPATED IN

17

YOUTH DEVELOPMENT GROUPS;

3

MENTORING PROGRAMS; AND

50

RECREATIONAL &
COMMUNITY ACTIVITIES



NAC'S WORK IS GUIDED BY THESE FIVE STRATEGIES

1

STRENGTH-BASED FAMILY SUPPORT.

Because we believe in recognizing and supporting the strengths of each parent and child and building a foundation of success for the whole family.

2

EARLY ENGAGEMENT.

Because we know positive early engagement in services is an essential prerequisite for later success in school, the workplace, and the community.

3

FOSTER CARE DONE RIGHT.

Because children flourish when you have qualified and dedicated foster parents who are supported by a team of experienced professionals. Because when you plan concurrently for reunification and adoption, children spend less time in foster care and don't age out. Because when foster care is done right, the trajectory of a child's life is changed forever for the better.

4

CONTINUUM OF CARE.

Because we know that it is more cost effective and life-saving to provide support to keep families together than for children to risk regression into the child welfare system, involvement with juvenile justice, face a future of chronic homelessness, or for some medically-complex children, long-term hospitalization or institutionalization.

5

INTERDISCIPLINARY TEAM APPROACH.

Because we understand that it takes a village – or at NAC, a family of social workers, nurses, clinicians and specialists – to help a family out of poverty and give a medically-complex child the hope and opportunity to thrive in the community.

REAL HELP – 2016 IMPACT

\$55,360,000

SAVED BY KEEPING 1,384 AT-RISK CHILDREN OUT OF FOSTER CARE.

2,450

TOYS AND GIFTS DONATED TO NAC FOR OUR CHILDREN AND FAMILIES AS PART OF OUR HOLIDAY GIFT DRIVE.

\$386,037

WORTH OF IN-KIND DONATIONS NAC RECEIVED TO HELP CLOTHE, ENRICH, AND FEED OUR CHILDREN.

4,565

NEW BOOKS WERE GIVEN TO NAC CHILDREN LAST YEAR AT OUR LITERACY FOR ALL BOOK FAIR AND OUR REACH OUT AND READ PROGRAM.

5,368

CHILDREN AND ADULTS WHO RECEIVED FOOD FROM NAC'S FOOD BANK LAST YEAR.

98%

OF CHILDREN IN NAC PREVENTIVE SERVICES AVOIDED FOSTER CARE PLACEMENT.

188

YOUTH ENROLLED IN NAC'S COLLEGE BOUND PROGRAM AND ON THEIR WAY TO COLLEGE.

100%

OF NAC CHILDREN ADOPTED IN 2016 WERE ADOPTED BY THEIR FOSTER PARENTS.

2,503

HOURS THAT VOLUNTEERS DONATED TO HELP IMPROVE THE LIVES OF NAC KIDS.

2016 FINANCIAL INFORMATION

STATEMENT OF FINANCIAL POSITION JUNE 30, 2016

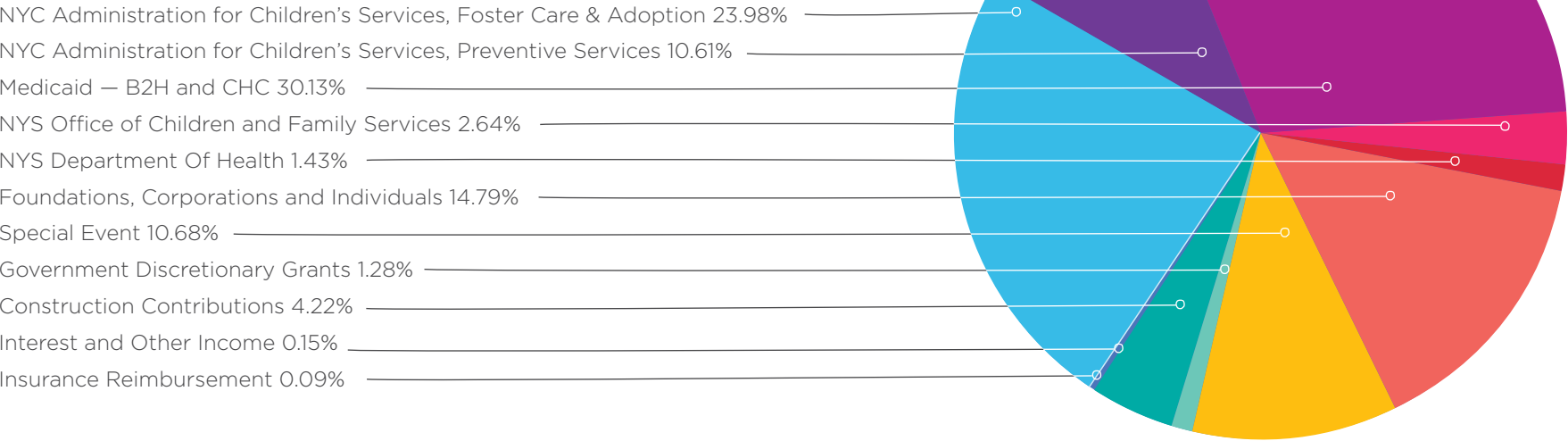
Assets		
Cash and Cash Equivalents	\$	757,239
Receivables from Government Agencies		2,372,113
Receivables from Contributions and Grants		188,473
Prepaid Expenses		178,197
Security Deposit		206,081
Fixed Assets (net of accumulated depreciation)		3,348,180
Other Assets		339,115
Total Assets	\$	7,389,398
Liabilities And Net Assets		
Accounts Payable and Accrued Expenses	\$	1,583,663
Auto Loan Payable		20,169
Line of Credit – Bank		800,000
Construction Loan		280,677
Related Party Loans		500,000
Contract Advances		81,292
Deferred Rent		734,419
Total Liabilities	\$	4,003,220
Net Assets		
Unrestricted	\$	2,533,882
Temporarily Restricted		852,296
Total Net Assets	\$	3,386,178
Total Liabilities and Net Assets	\$	7,389,398

STATEMENT OF ACTIVITIES JUNE 30, 2016

Revenue		
NYC Administration for Children’s Services, Foster Care & Adoption	\$	5,171,873
NYC Administration for Children’s Services, Preventive Services		2,288,206
Medicaid – B2H and CHC		6,497,041
Government Discretionary Grants		276,295
NYS Department Of Health		308,563
NYS Office of Children and Family Services (OCFS)		568,980
Insurance Reimbursement		20,278
Special Events		2,304,001
Foundations, Corporations and Individuals		3,187,569
Construction Contributions		910,914
Interest and Other Income		31,844
Total Revenue	\$	21,565,564
Expenditures		
Foster Care & Adoption/Therapeutic Foster Care	\$	7,735,487
Preventive Services		2,417,516
B2H and CHC		6,577,596
Aftercare (PIP and PLAN)		615,538
New Horizons for Kids		316,191
Healthy@Home		649,221
Kinship Caregivers Programs		108,776
Court Involved Youth Mental Health Initiative		79,340
Management and General		1,950,341
Fund-Raising		565,168
Total Expenses	\$	21,015,174
Excess of Income over Expenses	\$	550,390

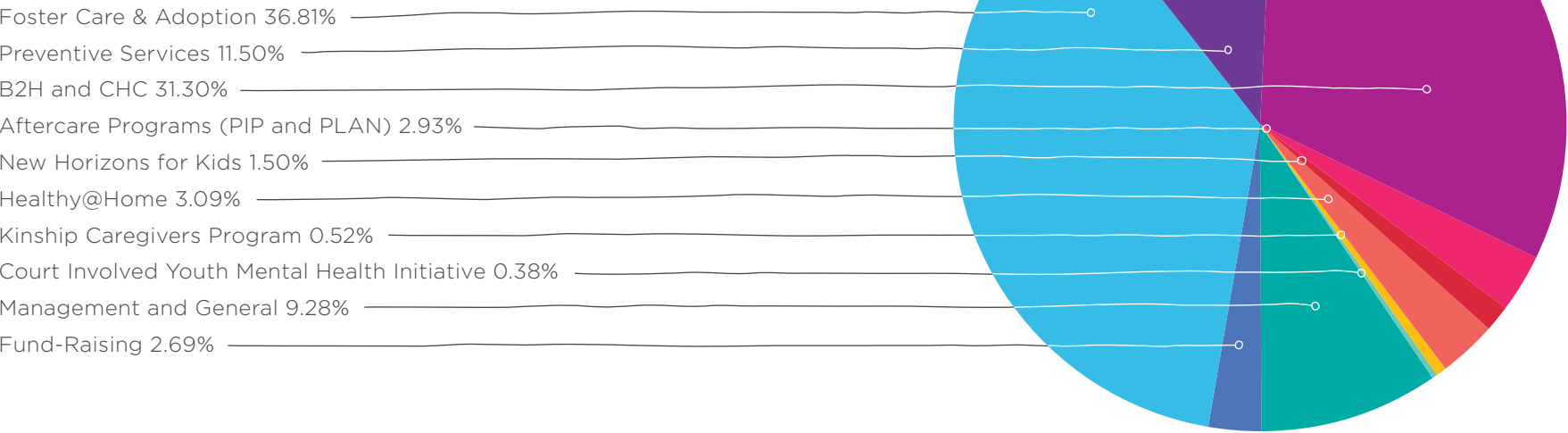
REVENUE

Year Ending June 30, 2016



EXPENDITURES

Year Ending June 30, 2016



2016 CONTRIBUTORS

A BIG THANK YOU to the extraordinary philanthropic support of the following individuals, corporations, foundations, businesses and organizations that make NAC's vital programs possible. We are deeply grateful for your commitment to and investment in NAC children and families.



1,573 INDIVIDUALS, COMPANIES,
AND FOUNDATIONS
SUPPORTED NAC IN 2016

Donors listed in this report contributed to NAC in fiscal and calendar years 2016 (7/1/15 - 12/31/16).

Individuals

Virginia Aaron
Sydelle & David Aarons
Diane & Arthur Abbey
Leslie Abbey & Steve Dietz
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Alison & Greg Abovsky
Marilynn Abrams
Emily Abrams
Iris & Richard Abrons
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Israaq Ahmad
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Rose Aiello
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Shannon & Matthew Allain
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