NEW ALTERNATIVES FOR CHILDREN

EVERY CHILD COUNTS

NAC KIDS CAN ANNUAL REPORT 2017

EVERY CHILD COUNTS
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Executive Director
LETTER FROM THE BOARD PRESIDENT

It is my privilege and honor to serve as New Alternatives for Children’s new President of the Board of Directors. As I take the lead, I’d like to begin by thanking our outgoing President Bob Friedman for his energy and dedication to NAC and for providing a strong foundation upon which to work for many years to come.

In the past few years, NAC has not only added vital programming to its integrated model of health and social services for medically complex children, but also significantly expanded its reach helping more than 1,900 children in 2017 alone. In this annual report, you will see the faces and hear the stories of some of the children and families whose lives have changed for the better because of NAC’s work. They are stories filled with hopes, aspirations, and dreams for a better future. It is upon this foundation that we strive to build the future of NAC and the future of every NAC child.

Sincerely,

David Sorkin
Board President

LETTER FROM THE EXECUTIVE DIRECTOR

Great success starts with a dream. NAC’s dream is to give medically complex children in our care everything that each of us want for our own children. Every child who comes through our doors deserves a better life. They should have the opportunity to succeed and reach their potential. And they must have the best and most comprehensive services possible from qualified clinicians.

I am proud of NAC’s high standard of care and the extraordinary dedication of NAC staff who ensure that every child and family receive the extensive services they need to have a higher quality of life and a successful transition out of poverty. NAC’s outcomes over the past year have been extraordinary. Teenagers with significant medical conditions have been adopted; families have been reunited; children living in hospitals have been brought home; and kids with little more than a dream for a better life have entered college.

Thank you for believing with us that every child counts and for helping to make everything possible for NAC kids.

Sincerely,

Arlene Goldsmith, LCSW, PhD
Executive Director
OUR MISSION

NEW ALTERNATIVES FOR CHILDREN (NAC) WAS FOUNDED ON THE BELIEF THAT ALL CHILDREN HAVE THE RIGHT TO BE NURTURED WITHIN A SAFE AND PERMANENT FAMILY.

NAC’s mission is to provide innovative high quality services in support of birth, foster, and adoptive families caring primarily for medically complex children, which includes children with severe physical disabilities, emotional and behavioral challenges, and developmental disabilities. NAC’s services enable children to remain in or to be returned to their families whenever possible or to be adopted by loving families. Working with children whose birth families live in poverty, NAC’s continuum of services ensures that children’s physical, social, educational, recreational, medical, and mental healthcare needs are met.

By supporting families NAC prevents lengthy stays in foster care, hospitals, or other institutions. NAC builds on family strengths, provides opportunities, and assists all family members in reaching for and achieving their potential.
EVERY CHILD... COUNTS

NAC IS A LEADER IN THE CHILD WELFARE FIELD FOR CHILDREN WITH SPECIAL MEDICAL NEEDS.

The breadth and quality of our care keeps children safe from abuse and neglect and assures that they are not only living in permanent and nurturing families of their own but supported toward stability and independence.

54 PROGRAMS AND SERVICES

1,912 CHILDREN SERVED

3,197 TOTAL FAMILY MEMBERS SUPPORTED
OUT OF 25 PREVENTIVE SERVICES AGENCIES IN NYC SERVING HIGH NEEDS CHILDREN

RANKED #1
WHO WE SERVE

NAC SERVES NEW YORK CITY’S MOST VULNERABLE CHILDREN – THOSE WHO HAVE PROFOUND DISABILITIES OR CHRONIC ILLNESSES, HAVE EXPERIENCED OR ARE AT RISK OF ABUSE AND NEGLECT, AND WHO LIVE IN POVERTY.

Families who come to NAC for help face enormous challenges: intergenerational poverty, traumatic histories, mental illness, domestic violence, and homelessness, all while trying to care for a child, or many children, with serious medical and/or mental health needs. We confront the great challenges that our families face with comprehensive support and services, providing families with hope and stability, and children with an alternative to a life of institutionalization and public dependence.
DIAGNOSES OF NAC CHILDREN INCLUDE:

- autism
- cerebral palsy
- spina bifida
- muscular dystrophy
- traumatic brain injury
- heart disease
- diabetes
- asthma
- sickle cell anemia
- cancer
- Down syndrome
- severe burn injuries
- HIV/AIDS
- developmental disabilities
- brittle bone disease
- renal failure
- kidney disease
- blood and genetic disorders
- shaken baby syndrome
- and many more
EVERY CHILD...
DESERVES TO BE SAFE FROM ABUSE AND NEGLECT

For 35 years, we have been providing intensive case management and family support services through our Prevention Programs to ensure that at-risk children with medical complexities do not enter the foster care system, are safe from abuse and neglect, and don’t remain hospitalized beyond medical need.

ROBIN’S STORY

When Robin first came to NAC, she had just given birth to her fourth child and was overwhelmed with the care of her three older children. Her oldest child was diagnosed with autism and all three children had significant behavioral issues. Robin didn’t understand her children’s behaviors or how to manage them. The children were not doing well in school; the family’s home life was chaotic. Robin was exhausted and not sure how much longer she could go on without help. NAC immediately evaluated all the children and discovered that not only was her oldest child on the autism spectrum but so were two of her other children. All three children had different sensory sensitivities, which made everyday tasks such as getting ready for school, traveling on public transportation, or even watching a TV show together very challenging. Robin aged out of foster care when she was a teenager and she wanted a better life for her children. After a case planning meeting on Robin’s situation, NAC’s staff went into action. Robin and the children started therapy in NAC’s Mental Health Clinic; NAC’s education team worked with the kids’ school to ensure they were getting the right services and advocating for better classroom placements. The children were also enrolled in socialization groups in NAC’s Center for Autism, as well as music therapy, mindfulness and recreational programs to help them socialize and become more independent. Robin took NAC’s parenting classes, yoga, art therapy and started to build a support network around herself of NAC staff and other NAC parents. She is now able to better understand her children’s diagnoses and meet their needs. The children are doing better in school and have fewer meltdowns. Every member of the family has made tremendous progress. “Everything feels manageable,” says Robin, “I haven’t felt that in a really long time.”
NAC’s Prevention Programs served

784 children from 308 families.

99% of children in NAC’s Special Medical Preventive Services program avoided foster care placement in 2017.

23 children in NAC’s Healthy@Home program left long-term institutional care for good, saving lives and tax-payers $11 million in hospitalization costs.
**ANITA’S STORY**

*Anita was born with cerebral palsy.* When she was 4 years old her mother passed away. When she was 10 years old her father was deported to Mexico. She was left in the care of her 24-year-old sister. Financially providing for Anita and caring for her extraordinary medical needs proved too difficult for her sister. Anita was placed in foster care and lived in a long-term healthcare facility for over a year before her case was transferred to NAC. A foster family was immediately found to move Anita out of the hospital and into a nurturing home. When Anita first came to NAC at the age of 12, she was reading at a kindergarten level. NAC’s Education Department worked intensively with her. She came to tutoring twice a week; a NAC Education Specialist advocated for full services at her school, and visited her foster family’s home to set up an at-home reading routine. Little by little, Anita started to flourish in school and at home. Best of all, she was able to stay connected to her older sister, who visited her often. Her foster parents Barbara and Bob had already adopted another child at NAC, and couldn’t wait to make Anita a part of their growing family. At the age of 16, Anita was officially adopted. Once in a stable home, she was encouraged to learn, be independent, and reach her potential. She now has a love for reading and checks out as many books as she can when she goes to the library. And best of all, despite doctors saying she would never walk, Anita has taken her first steps and is determined to prove the doctors wrong.

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**EVERY CHILD... DESERVES A HOME AND FOREVER FAMILY**

By investing in and supporting quality foster parents, we ensure that children always have a nurturing and loving family caring for them. NAC’s foster parents provide exceptional support, compassion and love to children who need it most, whether a child’s goal is to be returned to his birth parents or be adopted by her foster parents. As a result, NAC’s children spend less time in foster care and virtually never age-out without a family to call their own.

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**PROGRAMS:**

When foster care is done right, the trajectory of a child’s life is changed forever.

- Special Medical Foster Care
- Treatment Family Foster Care for children with co-occurring medical and mental health conditions
- Bridges to Health (B2H)
175 children were served in NAC foster homes in 2017.

38 children were adopted or safely reunified with their birth families last year.

232 children with the most significant challenges in foster care remain in the community because of our B2H program.
EVERY CHILD... DESERVES A SAFETY NET

Families caring for children with extraordinary medical, developmental, and mental health issues need a safety net. The smallest crisis can put a family right back where they started. That is why our services do not end when a family leaves the child welfare system. Our Permanency and After Care Programs work with birth, adoptive, kinship, and guardianship families to provide a continuum of care to ensure that children are able to live and thrive at home.

WHAT I LOVE ABOUT NAC IS THAT THEY HELPED TO CHANGE SO MANY THINGS FOR US. ALL THE PEOPLE AT NAC WERE ON MY SIDE, ON THE SIDE OF MY FAMILY. OUR LIFE IS SO DIFFERENT NOW, SO MUCH BETTER.

- Juana, NAC parent

PERMANENCY & AFTER CARE PROGRAMS

PROGRAMS:
Providing on-going support to keep families together.

• Partners in Parenting (PIP)
• NAC Family Permanency Center
• Post Legal Adoption Network (PLAN)
• Kinship Caregivers Program
NAC HELPED 444 CHILDREN avoid child welfare recidivism through our permanency and aftercare programs.

NO CHILD IN NAC’S PLAN PROGRAM has experienced an adoption dissolution, ever.

ZERO MEDICALLY COMPLEX CHILDREN in NAC aftercare programs entered or returned to foster care last year.

SAVED TAX PAYERS $17,760,000 by keeping these children out of the foster care system.
EVERY CHILD...

DESERVES QUALITY HEALTHCARE

NAC is known for its expertise in treating children with significant medical conditions and who have also experienced trauma. The Vivian & Roger Farah Comprehensive Healthcare Center offers an array of innovative health services through a licensed Article 28 Medical Clinic, licensed Article 31 Mental Health Clinic, and Mobile Medical Clinic. The child-focused and family-friendly center provides pediatric care and care coordination for all NAC children, as well as mental health assessments, psychotherapy, and a host of alternative interventions. We believe that quality healthcare is vital to improving the well-being and long-term stability of NAC children. That is why our healthcare team, consisting of a Developmental Behavioral Pediatrician, Pediatric Nurse Practitioners, Nurses, Psychiatrists, Psychologists, and Psychotherapists, work together to ensure that our children and families receive the best and most compassionate care possible.

THE VIVIAN &
ROGER FARAH
COMPREHENSIVE
HEALTHCARE CENTER

PROGRAMS:

Providing medical and mental health services with care & compassion

• Patricia S. Levinson Nursing Center
• Preventive & Acute Pediatric Care
• Developmental-Behavioral Screening
• Management of Chronic & Complex Conditions
• Sexual & Reproductive Health
• Psychological, Psychiatric Neurodevelopmental Assessments
• Complex Trauma Assessments
• Individual, Group & Family Psychotherapy
• Medication Management
• Peter R. Haje Center for Autism
• Henry Geldzahler Creative Arts Program
• Music Therapy
• Mindfulness Program
• Building Blocks: Nurturing Parent-Child Bonding Program
• Health Education/Health Promotion
• Mobile Medical Clinic

NAC PROVIDED 7,972 MEDICAL AND MENTAL HEALTH VISITS

CARING FOR 1,247 CHILDREN & PARENTS IN 2017
**NAC MOBILE MEDICAL CLINIC**

**BRINGING MEDICAL SERVICES TO COMMUNITIES WHO NEED IT MOST**

Our comprehensive programs and services reach all 5 boroughs of New York City. And now our 39-ft. Mobile Medical Clinic, complete with two medical exam rooms, a nurses’ station, waiting area, and vertical lift for wheelchairs, is bringing top-notch pediatric health care right to communities that need it most. Our mobile services not only serve NAC children and families but we are also partnering with other child welfare agencies to serve their foster care populations. The NAC Mobile Clinic can been seen driving around the Bronx, Brooklyn and Manhattan, providing access to quality pediatric and preventive healthcare for children with chronic and complex medical conditions in the community and close to their homes.
EVERY CHILD...
DESERVES HOPE

Named after long-time Board Member and Treasurer, Peter R. Haje, NAC’s Center for Autism provides both socialization skills groups and 1:1 Applied Behavioral Analysis (ABA) Therapy for children on the autism spectrum. Headed by Board Certified and Licensed Behavior Analyst, the program has served 40 children since being initiated in 2016. The program also offers Parent Training workshops in both English and Spanish, teaching parents strategies for managing their children’s challenging behaviors, as well as understanding their unique needs. In addition, the program offers support and training to NAC staff on autism and behavior related topics.

“Every person who has autism is different and therefore every child's treatment must be individualized.” Children enrolled in NAC’s Autism Program are assessed for their skills and areas of need so that a comprehensive plan can be created. The ABA Treatment Plan consists of social skills and behavioral goals, as well as strategies to meet those goals. Including the “how” of the treatment helps parents, foster parents and guardians follow the same strategies at home. Successful positive behavior change can be met when there is consistency across environments. Our comprehensive ABA plan and monthly Parent Training sessions helps every child meet their behavioral goals.”

- Maureen O’Grady, BCBA, LBA, Associate Director, The Peter R. Haje Center for Autism
MY NAME IS
DANIELLA.
I HAVE AUTISM.
I AM DIFFERENT
FROM OTHER PEOPLE,
BUT THAT DOESN’T
MAKE ME LESS THAN
ANOTHER PERSON.

– Daniella, age 16
EDUCATIONAL SERVICES & SUPPORT

PROGRAMS:

Giving children the opportunity to achieve academic success

- School Advocacy & Support
- Early Literacy
- Side by Side Learning
- Tutoring
- College Bound Program
- Reach Out and Read
- Literacy for All Book Fair

EVERY CHILD.... DESERVES A GREAT EDUCATION

We believe that education is the key to getting kids out of poverty. That is why we go the extra mile to ensure that NAC children have the tools and opportunity to achieve academic success. NAC has a team of 9 master’s-level Education Specialists who advocate for children’s needs and work with their teachers, schools, and parents to ensure they have the support to stay in school and graduate from high school, college and beyond. Programs like Early Literacy, Tutoring, and NAC’s College Bound Program support and encourage NAC kids to reach their potential.

TYRESE’S STORY

Born with cerebral palsy at just 23 weeks and weighing 1 pound, Tyrese’s head was the size of an egg. The doctors said if he lived he would live in a vegetative state without the ability to see, speak, or think – but he proved them wrong. Despite going through some hard times, several surgeries, doctor’s visits and hospital stays, Tyrese and his family were always focused on his abilities and not his disability. With NAC’s help, Tyrese excelled in school, learned to advocate for himself and others with disabilities, and persevered through every challenge he faced. At a young age, Tyrese decided he wanted to become a lawyer and help those who couldn’t help themselves. It didn’t surprise anyone that he set his sights on Harvard Law School. After all, he was already a gold medalist in the Special Olympics; made a short film about his life; and was featured in the HBO special “I Can Be President.” Last summer he interned for the District Attorney’s office and took a special trip to Washington DC with NAC’s College Bound Program to visit colleges and see our nation’s capital. Inspired by his trip, Tyrese applied to 10 colleges, and was accepted to all of them. He will be attending New York University on a full scholarship in the fall of 2018. He is well on his way to following in the steps of his heroes Franklin D. Roosevelt and Barack Obama. “Just because I am in this wheelchair,” says Tyrese, “doesn’t mean I can’t be President one day.”
4,956 new books were given to NAC children last year. NAC’s educational team worked with 535 children advocating, supporting, tutoring, and encouraging them to succeed academically. 133 NAC youth are enrolled in NAC’s College Bound Program and on their way to college. 4,956 new books were given to NAC children last year.
EVERY CHILD...
DESERVES REAL HELP AND HOPE

Going above and beyond has been NAC’s philosophy since opening our doors in 1982. Too often, NAC’s children’s days are filled with strict medication regimens, medical appointments, painful procedures, and therapy. Our Recreation Programs make sure that they also have a childhood filled with lasting and fun memories. A variety of enriching events and groups are offered throughout the year so that our children just get to be kids for a little while. Our Youth Development Programs help NAC teens develop social and independent living skills while providing creative means for them to communicate and express their feelings. Homelessness Prevention efforts ensure that our children grow up in safe and accessible housing instead of homeless shelters, while our Food, Clothing, and Toy Banks provide the essentials – and extras – families need for a better quality of life. All of these make the difference in giving our children and families the best quality of life possible.

PROGRAMS:
• Mentoring Groups
• Adoption Group
• New Horizons for Kids
• Peer Support Groups
• Social Skills Building Groups
• Preparing Youth for Adulthood Program
• Recreational Groups & Activities
• Summer Camp Placement & Scholarships
• Homelessness Prevention Program
• Food, Clothing & Toy Banks
• Volunteer Program
• Emergency Financial Assistance
• 24 Hour Crisis Hotline
1,215 NAC KIDS participated in 14 Youth Development Groups, 44 Recreational & Community Activities and 3 Different Mentoring Programs.

5,368 CHILDREN AND ADULTS who received food from NAC’s Food Bank last year.

3,450 TOYS AND GIFTS were donated to NAC children and families during the holidays.
EVERY CHILD...

DESERVES A HELPING HAND

Every year, more than 600 volunteers make magic happen at NAC. From corporate groups to individuals, NAC volunteers are always ready to lend a helping hand. In 2017, our volunteers helped to create special opportunities for NAC kids from meeting their favorite princess at Disney on Ice to spending a day at the Bronx Zoo, catching a Nets basketball game, and going bowling for the first time ever, to name a few. We are grateful for these opportunities and to all of our volunteers for dedicating their time and energy to create, inspire, and bring joy to NAC kids and families!

EVENTS NAC VOLUNTEERS HELPED MAKE HAPPEN:

- Ice Skating @ Bryant Park
- Disney on Ice
- Ringling Bros. and Barnum & Bailey Circus
- NAC Holiday Party
- NYC Football Club Game
- Bronx Zoo
- Marvel Universe Live!
- Brooklyn Nets Basketball Game
- American Museum of Natural History
- Math Museum
- Dave & Busters
- Madam Tussaud’s Wax Museum
- Bowling @ Lucky Strikes
- Chelsea Waterslide Park
- Botanical Gardens
- Nature Walk & Crafts @ Wave Hill
- NY Islander Hockey
- Brooklyn Cyclones Baseball Game
- NY Aquarium
- NAC Literacy for All Book Fair
- NAC Back-To-School Give Away
- NAC Cupid’s Day
- Jack vs. Rapunzel: The Musical @ The Kraine Theatre
- NAC Halloween Party
- NAC Family Picnic
- Dance Class @ Stepping Out Studios
- Super Hero Art Day @ FIT
- Animation with The Ink Well Foundation
- Tutoring
- Mentoring
- Mini Golf @ Pier 25
- NAC Kids Olympics

If interested in getting your corporate group involved with NAC, please contact Bobbi Nathanson, Director of Volunteers & Community Relations, at BNathanson@nackidscan.org or 212-696-1550.
THANK YOU TO ALL OF OUR VOLUNTEER PARTNERS

- Bank Street College of Education
- Capital One
- Columbia University
- Direct Agents Group
- Dixon Hughes Goodman LLP
- The Estée Lauder Companies Inc.
- Fashion Institute of Technology
- Global Brands Group
- Goldman Sachs
- Good Dog Foundation
- GREY Group
- The Ink Well Foundation
- Integral Ad Science
- JetBlue
- Kohl’s
- LREI
- Macaulay Honors College
- Mannic Media
- Mentoring USA
- Morgan Stanley
- New York Cares
- New York Junior League
- New York Life
- The Nightingale-Bamford School
- New York University
- The Pajama Program
- PIMCO
- RAND Engineering and Architecture, DPC
- Skadden, Arps, Slate, Meagher & Flom LLP
- T-REX Group
- Viacom Media
- Visioneros de Luz
- Wells Fargo
REAL HELP – 2017 IMPACT

0 
THE NUMBER OF CHILDREN WHO RETURNED TO THE CHILD WELFARE SYSTEM WITHIN SIX MONTHS OF LEAVING PREVENTIVE SERVICES

$61,360,000
SAVED BY KEEPING 1,384 AT-RISK CHILDREN OUT OF FOSTER CARE

100%
OF NAC CHILDREN ADOPTED IN 2017 WERE ADOPTED BY THEIR FOSTER PARENTS, AVOIDING DISRUPTIVE AND TRAUMATIC MOVES

99%
OF CHILDREN IN NAC PREVENTIVE SERVICES AVOIDED FOSTER CARE PLACEMENT

99.5%
SUCCESS RATE OF ELIMINATING RECIDIVISM AND CHILDREN AGING OUT OF FOSTER CARE
NAC’S WORK IS GUIDED BY THESE FIVE STRATEGIES

1. Strength-based family support. Because we believe in recognizing and supporting the strengths of each parent and child and building a foundation of success for the whole family.

2. Early involvement. Because we know positive early engagement in services is an essential prerequisite for later success in school, the workplace, and the community.

3. Foster care done right. Because children flourish when you have qualified and dedicated foster parents who are supported by a team of experienced professionals. Because when you plan concurrently for reunification and adoption, children spend less time in foster care and don’t age out. Because when foster care is done right, the trajectory of a child’s life is changed forever for the better.

4. Continuum of care. Because we know that it is more cost effective and life-saving to provide support to keep families together than for children to risk regression into the child welfare system, involvement with juvenile justice, face a future of chronic homelessness, or for some medically-complex children, long-term hospitalization or institutionalization.

5. Interdisciplinary team approach. Because we understand that it takes a village - or at NAC, a family of social workers, nurses, clinicians and specialists - to help a family out of poverty and give a medically-complex child the hope and opportunity to thrive in the community.
## 2017 Financial Information

### Statement of Financial Position June 30, 2017

<table>
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<th>Assets</th>
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<td>Cash and Cash Equivalents</td>
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<td>Receivables from Government Agencies</td>
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<td>Receivables from Contributions and Grants</td>
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<td>Security Deposit</td>
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<td>Fixed Assets (net of accumulated depreciation)</td>
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<td>Other Assets</td>
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<td><strong>Total Assets</strong></td>
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<th>Liabilities And Net Assets</th>
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<td>Accounts Payable and Accrued Expenses</td>
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<td>Accrued Salary and Fringes</td>
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<td>Auto Loan Payable</td>
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<td>Line of Credit – Bank</td>
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<td>Construction Loan</td>
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<td>Related Party Loans</td>
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<td>Contract Advances</td>
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<td>Deferred Rent</td>
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<th>Net Assets</th>
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<td>Unrestricted</td>
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<td>Temporarily Restricted</td>
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<td><strong>Total Net Assets</strong></td>
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<td><strong>Total Liabilities and Net Assets</strong></td>
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### Statement of Activities June 30, 2017

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<tr>
<th>Revenue</th>
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<tbody>
<tr>
<td>NYC Administration for Children's Services, Foster Care &amp; Adoption</td>
<td>5,207,651</td>
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<tr>
<td>NYC Administration for Children's Services, Preventive Services</td>
<td>2,291,202</td>
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<td>Medicaid – B2H and CHC</td>
<td>6,346,476</td>
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<td>Government Discretionary Grants</td>
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<td>NYC Department Of Health &amp; Mental Hygiene</td>
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<td>Children's Health Homes</td>
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<td>NYS Department of Health</td>
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<td>NYS Office of Children and Family Services (OCFS)</td>
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<td>Special Events</td>
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<td>Foundations, Corporations and Individuals</td>
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<td>Interest and Other Income</td>
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<td><strong>Total Revenue</strong></td>
<td><strong>24,173,078</strong></td>
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<th>Expenditures</th>
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<td>Foster Care &amp; Adoption/Therapeutic Foster Care</td>
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<td>Preventive Services</td>
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<td>B2H and CHC</td>
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<td>Aftercare (PIP and PLAN)</td>
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<td>New Horizons for Kids</td>
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<td>Healthy@Home</td>
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<td>Kinship Caregivers Programs</td>
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<td>Family Permanency Center</td>
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<td>Children's Health Homes</td>
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<td>Management and General</td>
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<td>614,984</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>21,705,385</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Excess of Income over Expenses</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2,467,693</td>
</tr>
</tbody>
</table>
**REVENUE**
Year Ending June 30, 2017

- NYC Administration for Children’s Services, Foster Care & Adoption 21.54%
- NYC Administration for Children’s Services, Preventive Services 9.48%
- Medicaid — B2H and CHC 26.25%
- Government Discretionary Grants 1.61%
- NYC Department Of Health & Mental Hygiene 0.50%
- Children’s Health Homes 0.62%
- Interest and Other Income 0.07%
- NYS Department Of Health 2.63%
- NYS Office of Children and Family Services (OCFS) 3.73%
- Special Events 10.51%
- Foundations, Corporations and Individuals 23.05%

**EXPENDITURES**
Year Ending June 30, 2017

- Foster Care & Adoption / Therapeutic Foster Care 36.25%
- Preventive Services 10.86%
- B2H and CHC 32.98%
- Aftercare Programs (PIP and PLAN) 2.52%
- New Horizons for Kids 0.81%
- Healthy@Home 2.85%
- Kinship Caregivers Program 0.58%
- Family Permanency Center 0.24%
- Children’s Health Homes 1.66%
- Management and General 8.43%
- Fund-Raising 2.83%
A BIG THANK YOU to the extraordinary philanthropic support of the following individuals, corporations, foundations, businesses and organizations that make NAC’s vital programs possible. We are deeply grateful for your commitment to and investment in NAC children and families.

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